

NHS GREATER GLASGOW & CLYDE

Revenue Outturn Statement

Line no	2012-13 Total	2013-14			2014-15			2015-16			2016-17			2017-18		
		Rec £000s	Non-Rec £000s	TOTAL	Rec £000s	Non-Rec £000s	TOTAL	Rec £000s	Non-Rec £000s	TOTAL	Rec £000s	Non-Rec £000s	TOTAL	Rec £000s	Non-Rec £000s	TOTAL
	Total Expenditure															
1.01	1,357,712	1,379,400		1,379,400	1,405,600		1,405,600	1,430,800		1,430,800	1,454,800		1,454,800	1,495,400		1,495,400
1.02	1,511,429	1,441,400	90,300	1,531,700	1,471,800	55,300	1,527,100	1,492,600	88,700	1,581,300	1,515,400	57,000	1,572,400	1,522,400	57,800	1,580,200
1.03	44,400	56,200		56,200	56,800		56,800	57,400		57,400	58,000		58,000	58,600		58,600
1.04	15,600	19,800		19,800	20,000		20,000	20,200		20,200	20,400		20,400	20,600		20,600
1.05				0			0			0			0			0
1.06	2,929,141	2,896,800	90,300	2,987,100	2,954,200	55,300	3,009,500	3,001,000	88,700	3,089,700	3,048,600	57,000	3,105,600	3,097,000	57,800	3,154,800
1.07	507,896	507,300		507,300	511,600		511,600	515,900		515,900	520,200		520,200	524,500		524,500
1.08				0			0			0			0			0
1.09	507,896	507,300	0	507,300	511,600	0	511,600	515,900	0	515,900	520,200	0	520,200	524,500	0	524,500
1.10	2,421,245	2,389,500	90,300	2,479,800	2,442,600	55,300	2,497,900	2,485,100	88,700	2,573,800	2,528,400	57,000	2,585,400	2,572,500	57,800	2,630,300
1.11	1,085	n/a	0	0	n/a	0	0	n/a	0	0	n/a	0	0	n/a	0	0
1.12	71,734	n/a	72,500	72,500	n/a	78,200	78,200	n/a	92,500	92,500	n/a	94,300	94,300	n/a	96,200	96,200
1.13	47,187	n/a	45,000	45,000	n/a	10,000	10,000	n/a	42,600	42,600	n/a	10,000	10,000	n/a	10,000	10,000
1.14	9,000	n/a	9,000	9,000	n/a	9,000	9,000	n/a	9,000	9,000	n/a	9,000	9,000	n/a	9,000	9,000
1.15	846	n/a	800	800	n/a	800	800	n/a	800	800	n/a	800	800	n/a	800	800
1.16	33,866	n/a	35,500	35,500	n/a	35,500	35,500	n/a	36,300	36,300	n/a	37,200	37,200	n/a	38,000	38,000
1.17	163,718	n/a	162,800	162,800	n/a	133,500	133,500	n/a	181,200	181,200	n/a	151,300	151,300	n/a	154,000	154,000
1.18	156,580	156,200		156,200	157,000		157,000	157,800		157,800	158,600		158,600	159,400		159,400
1.19	2,100,947	2,233,300	(72,500)	2,160,800	2,285,600	(78,200)	2,207,400	2,327,300	(92,500)	2,234,800	2,369,800	(94,300)	2,275,500	2,413,100	(96,200)	2,316,900
1.20	2,100,947	2,233,300	(72,500)	2,160,800	2,285,600	(78,200)	2,207,400	2,327,300	(92,500)	2,234,800	2,369,800	(94,300)	2,275,500	2,413,100	(96,200)	2,316,900
1.21	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Recurring and Non-Recurring Core Revenue Resource Limit Projection

Line no		2013-14			2014-15			2015-16			2016-17			2017-18		
		Rec £000s	Non-Rec £000s	TOTAL	Rec £000s	Non-Rec £000s	TOTAL	Rec £000s	Non-Rec £000s	TOTAL	Rec £000s	Non-Rec £000s	TOTAL	Rec £000s	Non-Rec £000s	TOTAL
1.22	Baseline allocation	1,995,100	n/a	1,995,100	2,046,600	n/a	2,046,600	2,087,500	n/a	2,087,500	2,129,200	n/a	2,129,200	2,171,700	n/a	2,171,700
1.23	Anticipated allocations - recurring (line 5.57)	0	n/a	0	0	n/a	0	0	n/a	0	0	n/a	0	0	n/a	0
1.24	Updated baseline	1,995,100	n/a	1,995,100	2,046,600	n/a	2,046,600	2,087,500	n/a	2,087,500	2,129,200	n/a	2,129,200	2,171,700	n/a	2,171,700
1.25	Carry forward	n/a		0	n/a		0	n/a		0	n/a		0	n/a		0
1.26	Transfer of depreciation / amortisation (line 1.12)	n/a	(72,500)	(72,500)	n/a	(78,200)	(78,200)	n/a	(92,500)	(92,500)	n/a	(94,300)	(94,300)	n/a	(96,200)	(96,200)
1.27	Revenue transferred to capital	n/a		0	n/a		0	n/a		0	n/a		0	n/a		0
1.28	Anticipated allocations - earmarked / non-rec (line 5.5)	238,200	0	238,200	239,000	0	239,000	239,800	0	239,800	240,600	0	240,600	241,400	0	241,400
1.29	Sub-total	238,200	(72,500)	165,700	239,000	(78,200)	160,800	239,800	(92,500)	147,300	240,600	(94,300)	146,300	241,400	(96,200)	145,200
1.30	Core Revenue Resource Limit (RRL)	2,233,300	(72,500)	2,160,800	2,285,600	(78,200)	2,207,400	2,327,300	(92,500)	2,234,800	2,369,800	(94,300)	2,275,500	2,413,100	(96,200)	2,316,900

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NHS GREATER GLASGOW & CLYDE

Efficiency Savings

Line no	Saving Scheme Details	Rec £000s	2013-14 Non-Rec £000s	Total £000s	Risk rating				Rec £000s	2014-15 Non-Rec £000s	Total £000s	Risk rating				Rec £000s	2015-16 Non-Rec £000s	Total £000s	Risk rating			
					Unidentified	High	Med	Low				Unidentified	High	Med	Low				Unidentified	High	Med	Low
	Efficiency & Productivity Workstreams				%	%	%	%				%	%	%	%				%	%	%	%
2.01	Service productivity	4,130		4,130	n/a	0%	40%	60%			0	n/a			100%			0	n/a			100%
2.02	Drugs and prescribing	26,215		26,215	n/a	0%	21%	79%			0	n/a			100%			0	n/a			100%
2.03	Procurement	2,106		2,106	n/a	0%	94%	6%			0	n/a			100%			0	n/a			100%
2.04	Workforce	385		385	n/a	0%	4%	96%			0	n/a			100%			0	n/a			100%
2.05	Shared services	HR	0	0	n/a	0%	0%	100%			0	n/a			100%			0	n/a			100%
2.06		Facilities	0	0	n/a	0%	0%	100%			0	n/a			100%			0	n/a			100%
2.07		Other shared services	0	0	0	n/a	0%	0%	100%			0	n/a			100%			0	n/a		
2.08	Support services (non-clinical)	590		590	n/a	0%	88%	12%			0	n/a			100%			0	n/a			100%
2.09	Estates and facilities	260		260	n/a	0%	38%	62%			0	n/a			100%			0	n/a			100%
2.10	Unidentified savings	26,214		26,214	100%	n/a	n/a	n/a			33,400	100%	n/a	n/a	n/a			34,100	100%	n/a	n/a	n/a
2.11	Total In-Year Efficiency Savings	59,900	0	59,900	26,214	0	9,807	23,879	33,400	0	33,400	####	0	0	0	34,100	0	34,100	34,100	0	0	0

Efficiency Savings

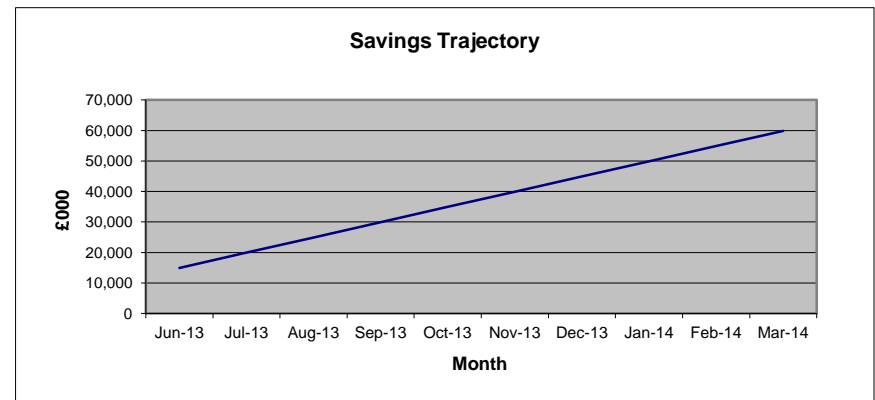
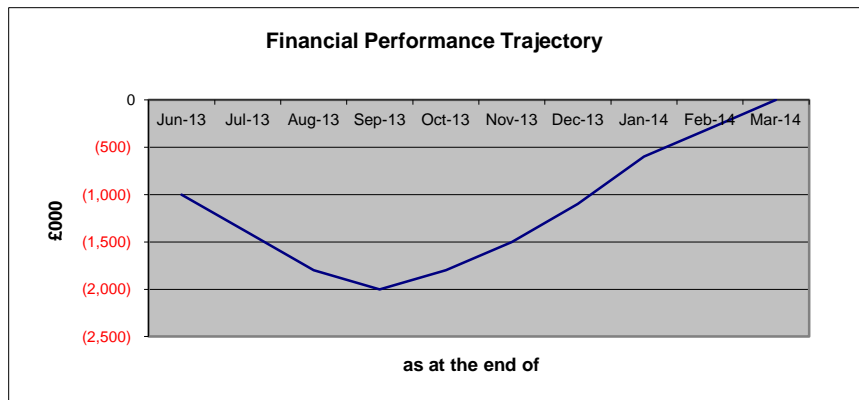
Line no	Saving Scheme Details	Rec £000s	2016-17 Non-Rec £000s	Total £000s	Risk rating				Rec £000s	2017-18 Non-Rec £000s	Total £000s	Risk rating			
					Unidentified	High	Med	Low				Unidentified	High	Med	Low
	Efficiency & Productivity Workstreams				%	%	%	%				%	%	%	%
2.12	Service productivity			0	n/a			100%			0	n/a			100%
2.13	Drugs and prescribing			0	n/a			100%			0	n/a			100%
2.14	Procurement			0	n/a			100%			0	n/a			100%
2.15	Workforce			0	n/a			100%			0	n/a			100%
2.16	Shared services	HR		0	n/a			100%			0	n/a			100%
2.17		Facilities		0	n/a			100%			0	n/a			100%
2.18		Other shared services			0	n/a			100%			0	n/a		
2.19	Support services (non-clinical)			0	n/a			100%			0	n/a			100%
2.20	Estates and facilities			0	n/a			100%			0	n/a			100%
2.21	Unidentified savings	20,200		20,200	100%	n/a	n/a	n/a			39,100	100%	n/a	n/a	n/a
2.22	Total In-Year Efficiency Savings	20,200	0	20,200	20,200	0	0	0	39,100	0	39,100	####	0	0	0

NHS GREATER GLASGOW & CLYDE

Financial Trajectories

Saving / (Excess) against Core RRL		
as at the end of		£000s
3.01	Jun-13	(1,000)
3.02	Jul-13	(1,400)
3.03	Aug-13	(1,800)
3.04	Sep-13	(2,000)
3.05	Oct-13	(1,800)
3.06	Nov-13	(1,500)
3.07	Dec-13	(1,100)
3.08	Jan-14	(600)
3.09	Feb-14	(300)
3.10	Mar-14	0

Efficiency Savings		Total Savings
Cumulative efficiency savings as at the end of		£000s
Jun-13		14,975
Jul-13		19,967
Aug-13		24,958
Sep-13		29,950
Oct-13		34,942
Nov-13		39,933
Dec-13		44,925
Jan-14		49,917
Feb-14		54,908
Mar-14		59,900



NHS GREATER GLASGOW & CLYDE

Financial Planning Assumptions

Line no	2012-13	Assumptions - uplift (%)	2013-14	2014-15	2015-16	2016-17	2017-18
4.01	2.70%	Resources	Base uplift	2.76%	2.58%	2.00%	2.00%
4.02			NRAC				
4.03			Other				
4.04	0.33%	Pay	Base uplift	1.00%	1.00%	1.00%	1.00%
4.05	0.83%		Incremental drift	0.66%	0.35%	0.00%	0.00%
4.06	0.07%		Other	0.49%	0.00%	0.00%	0.00%
4.07	1.00%	Prices	1.00%	1.00%	1.00%	1.00%	1.00%
4.08	5.90%	GP prescribing	Price	4.00%	6.00%	6.00%	6.00%
4.09			Volume	3.00%	1.10%		
4.10	7.90%	Hospital drugs	Price	7.80%	7.80%	8.00%	8.00%
4.11			Volume	3.50%	3.50%		
4.12	0.50%	Family health services	General Dental Services - independent contractors	0.50%	0.50%	0.50%	0.50%
4.13	0.50%		General Dental Services - salaried services	0.50%	0.50%	0.50%	0.50%
4.14	0.50%		General Ophthalmic Services	0.50%	0.50%	0.50%	0.50%
4.15	0.50%		Pharmaceutical contractors' remuneration	0.50%	0.50%	0.50%	0.50%

Risk Assessment

	Key Assumptions / Risks	Risk rating (please select from drop-down)	Impact / £
4.16	Salaries. Assumptions have been made about pay inflation on the basis of the Chancellor's desire for modest increases in public sector pay.	M	1% assumed for 2013/14 with additional costs for effect of £250 increase for low paid staff and incremental pay progression. As RPI remains high it will be difficult to maintain low pay uplifts..
4.17	Supplies. Assumptions have been made about general price inflation in line with the Chancellor's target for inflation.	M	There is a risk that supplies inflation may be higher than estimated, particularly as the RPI is high. However, the effect of the recession may keep inflation low in future. Each 0.5% difference equates to £2.5m impact
4.18	Incremental Pay Progression. Until Agenda for Change reaches equilibrium there will continue to be a net increase in cost relating to incremental pay progression.	L	For 2013/14 the net cost after taking account of leavers is estimated at £8m, though depending on turnover, could be as high as £11m.
4.19	Prescribing. Assumptions have been made about prescribing inflation based on experience of previous years including delivery of cost savings programmes.	H	Each 1% on GP prescribing adds more than £2m. Each 1% on acute prescribing adds around £1m
4.20	Energy Costs. Energy price movements in recent years have been volatile, albeit formal purchasing arrangements have succeeded in containing expenditure growth going forward.	M	Forward purchasing will afford predictability of future costs on a year by year basis. However, longer term outlook remains uncertain, albeit forward purchasing will allow more time to plan to mitigate this
4.21	NRAC. For 2013/14, SGHD has confirmed a funding increase of 2.8%. For 2014/15, the financial plan assumes increase of 2.6%. For 2015/16 and beyond an uplift of 2.0% is assumed.	M	Our assumption is a judgement based on Scottish Government budget proposals.
4.22	Cost Savings - ASR. Planned costs savings to fund the ASR will be accumulated as planned in the run up to the opening of the new South Glasgow Hospital.	L	The time frame available to generate the cost savings allows reasonable time to plan and secure these. The challenge will be to retain them for ASR rather than to contribute to the overall position within the Board's financial plan
4.23	Orphan Drugs. It is unclear what the impact on costs will be when the additional £21m invested in Orphan drugs is exhausted. There is a risk that consequent recurring costs will fall to Boards.	H	NHSGGC's NRAC share of £21m is around £5m.
4.24	Nurse Staffing. As more hospital activity is being performed in a day case or outpatient setting, nurse staffing ratios may change to reflect the complexity of the remaining inpatient activity.	M	The possible financial impact is not known at present.
4.25	Abolition of Employers' National Insurance Contracted-Out Rebate. When changes to pensions are introduced in April 2017, there is a risk that the abolition of Employers' NI Contracted-Out Rebate will add a cost pressure to Boards.	H	Early financial modelling suggests that the cost to NHSGGC will be around £19m.
4.26			
4.27			
4.28			
4.29			
4.30			
4.31			
4.32			

NHS GREATER GLASGOW & CLYDE							
Infrastructure Investment Programme							
Line No	2012-13 £000s		2013-14 £000s	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
		Capital Expenditure					
		Property					
7.001	22,831	Statutory compliance and backlog maintenance property expenditure	11,026	13,658	27,908	28,908	28,908
7.002	722	Radiotherapy equipment construction works	268	523	0	0	0
7.003	0	Enabling works for stand alone NPD projects	0	0	0	0	0
7.004	1,500	Enabling works for hub initiative projects	2,000	0	0	0	0
7.005	0	PFI reversionary interest for projects signed prior to 1 April 2009	3,099	3,099	3,099	3,099	3,099
7.006	221,576	New South Glasgow Hospitals	223,120	110,784	26,814	23,425	0
7.007	11,683	GRI University Tower	3,017	0	0	0	0
7.008	16,854	Alexandria Health Centre	1,814	0	0	0	0
7.009	5,000	Possilpark Health Centre	4,400	0	0	0	0
7.010	6,118	SGH Relocations - Psychiatry & Perinatal MBU	6,118	0	0	0	0
7.011	2,900	Older Peoples Mental Health - Phase 1	4,075	0	0	0	0
7.012	27	Older Peoples Mental Health - Phase 2 (Parkhead Re provision)	4,000	3,000	0	0	0
7.013	300	East Pollokshields	2,000	0	0	0	0
7.014							
7.015							
7.016							
7.017							
7.018							
7.019							
7.020							
7.021	5,934	Other	17,494	26,250	0	0	0
7.022	295,445	Total Property Expenditure	282,431	157,314	57,821	55,432	32,007
		Equipment					
		Medical Equipment					
7.023		Equipping costs of revenue financed projects	0	2,350	0	0	0
7.024	4,699	Imaging (CT / Ultrasound / MRI / Gamma Cameras)	0	0	0	0	0
7.025	270	Other X ray (Angio / Dental / Fluoroscopy / General X Ray)	0	0	0	0	0
7.026	3,471	Radiotherapy	3,087	8,054	0	0	0
7.027		PET Replacement Programme					
7.028		IV systems (Syringe and Volumetric Pumps)					
7.029	9,690	Other medical equipment eg defibrillators, dialysis machines, endoscopes	5,797	5,650	8,000	8,000	8,000
7.030	18,130	Sub-total - Medical Equipment	8,884	16,054	8,000	8,000	8,000
		Vehicles					
7.031		Emergency vehicles					
7.032		Patient Transport Service (PTS)					
7.033		Support services vehicles					
7.034		Other vehicles					
7.035	0	Sub-total - Vehicles	0	0	0	0	0
		Other Equipment					
7.036		Plant and machinery					
7.037		Other					
7.038	0	Sub-total - Other Equipment	0	0	0	0	0
7.039	18,130	Total Equipment Expenditure	8,884	16,054	8,000	8,000	8,000
		IM&T Projects					
7.040		e-Health projects					
7.041	3,350	ICT Rolling Replacement & Upgrade Programme	2,000	2,000	2,000	2,000	2,000
7.042	4,300	ICT PMS	0	0	0	0	0
7.043							
7.044							
7.045							
7.046							
7.047							
7.048							
7.049							
7.050							
7.051							
7.052	750	Other	0	0	0	0	0
7.053	8,400	Total IM&T Expenditure	2,000	2,000	2,000	2,000	2,000
		Other Capital Expenditure					
7.054	300	Intangible assets	300	300	300	300	300
7.055		Other					
7.056	300	Total Other Expenditure	300	300	300	300	300
7.057	322,275	Total Gross Direct Capital Expenditure	293,615	175,668	68,121	65,732	42,307
		Capital Receipts					
7.058		Other capital grants received					
7.059	(758)	Asset sale proceeds					
7.060		Other					
7.061	(758)	Total Capital Receipts	0	0	0	0	0
7.062	321,517	Total Net Direct Capital Expenditure (line 7.057 plus line 7.061)	293,615	175,668	68,121	65,732	42,307
		Indirect Capital Expenditure					
7.063	1,085	Capital Grants (line 7.102)	0	0	0	0	0
7.064							
7.065							
7.066							
7.067	1,085	Total Indirect Capital Expenditure	0	0	0	0	0
7.068	322,602	Total Net Capital Expenditure (line 7.062 plus line 7.067)	293,615	175,668	68,121	65,732	42,307
		Capital Resource Limit (CRL)					
7.069	30,868	SGHSCD formula allocation	34,141	38,908	38,908	38,908	38,908
7.070	0	Asset sale proceeds recycled	0	0	0	0	0
7.071	287,175	Project specific funding	256,119	128,163	29,213	26,824	3,399
7.072	4,193	Radiotherapy funding	3,355	8,577	0	0	0
7.073	366	Hub enabling funding	0	0	0	0	0
7.074		Other centrally provided capital funding					
7.075		Revenue to capital transfers (line 1.27)	0	0	0	0	0
7.076	322,602	Total Capital Resource Limit	293,615	175,668	68,121	65,732	42,307
7.077	0	Saving / (Excess) against CRL	0	0	0	0	0

Revenue Finance - NPD / hub Asset Additions						
2012-13 £000s	Revenue Finance - NPD / hub Asset Additions	2013-14 £000s	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
7.078	0	0	13,000	0	0	0
7.079	0	0	13,000	0	0	0
7.080	0	0	11,000	0	0	0
7.081	0	0	13,000	0	0	0
7.082	0	0	6,800	0	0	0
7.083						
7.084						
7.085	0	0	56,800	0	0	0

External Funding Commitments						
2012-13 £000s	Payments	2013-14 £000s	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
7.086	35,113	35,955	35,430	36,316	37,224	38,156
7.087	0	0	0	0	0	0
7.088	0	0	0	0	0	0
7.089	109	0	0	0	0	0
7.090	8,873	8,873	8,873	8,873	8,873	8,873
7.091	44,095	44,828	44,303	45,189	46,097	47,029

Memorandum						
2012-13 £000s	Capital Grants	2013-14 £000s	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
7.092	1,000	0	0	0	0	0
7.093	85	0	0	0	0	0
7.094						
7.095						
7.096						
7.097						
7.098						
7.099						
7.100						
7.101						
7.102	1,085	0	0	0	0	0

2012-13 £000s	Source of capital receipts returned to SGHSCD	2013-14 £000s	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
7.103						
7.104						
7.105						
7.106						
7.107						
7.108						
7.109						
7.110						
7.111	0	0	0	0	0	0

2012-13 £000s	Donated assets	2013-14 £000s	2014-15 £000s	2015-16 £000s	2016-17 £000s	2017-18 £000s
7.112	Donated assets additions - income					
7.113	Donated assets additions - expenditure					