Annual Review of NHS Greater Glasgow & Clyde
Tuesday, 22 August 2006
1. Successes in 2005/06

1.1 Modernising Hospital Services

- Continuing progress on new Stobhill and Victoria hospitals, completion of Outline Business Case and purchase of Queen’s Park Recreation Ground
- New Beatson almost completed and selected as location for first national cancer institute
- Decontamination/sterilisation unit opened at Cowlairs
- Site review for new children’s hospital successfully concluded
- Achievement of 2005 waiting times and delayed discharge targets
- Successful winter planning with no delays due to loss of capacity or increased demand
Delivering better health

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Baillieston Health Centre

New Victoria Hospital Site

New Gartnavel Royal Hospital
1. Successes in 2005/06

1.2 Mental Health

- Rowanbank Clinic new secure care centre under construction
- New Gartnavel Royal Hospital being developed
- Board-wide rollout of primary care and community support services
1. Successes in 2005/06

1.3 Primary Care and Community Services

- Six integrated Community Health and Care Partnerships (CHCPs) and five Community Health Partnerships (CHPs) established (Inverclyde pending)
- Oral health strategy approved and new services commissioned
- New child protection unit opened
- Gained high national rating for quality of GP services
1. Successes in 2005/06

1.4 Health Improvement

- Rollout of hub and spoke model for sexual health services based around Sandyford
- Appointment of CH(C)P smoking cessation coordinators
- Glasgow Centre of Population Health report “Let Glasgow Flourish” published
- Physical activity strategy approved
- Implementation of locally enhanced services to support secondary prevention of Chronic Heart Disease
- Rollout of Starting Well child health demonstration project to ensure long-term stability
1. Successes in 2005/06

1.5 Public Health

- Satisfactory compliance with national Healthcare Associated Infection standards
- Marked improvement including of Glasgow Royal Infirmary
- 94.2% rating on hospital cleaning standards
- Training of cleanliness champions
- Flu pandemic strategy and training
1. Successes in 2005/06

1.6 Finance

- All financial targets delivered
- Secured balanced investment across main programmes
- Delivered cost savings plan
1. Successes in 2005/06

1.7 Organisational Challenge

- Operating single system
- Staff reform - Agenda for Change, consultant and primary care contracts
- Service transformation
- New forms of delivery
2. Delivering for Health 2006/07

2.1 Tackling Inequalities

- Across organisation
- In all dimensions - socio-economic plus race, gender, disability and age
- Responding to GCPH findings and Health and Well Being survey results
- Implementing Prevention 2010 pilots
- Focus on worsening inequalities - dental caries 5 year olds, smoking and stroke
2. Delivering for Health 2006/07

2.2 Integrating Services

- CH(C)Ps and interfaces with acute and mental health
- Community planning with Local Authorities
- Engaging with staff, clinicians and public
- Developing long-term conditions strategy
- Shifting mental health balance of care with increased acute management in the community
- Developing mental health infrastructure of assertive outreach, 24/7 access to crisis services with social care and out of hours support
2. Delivering for Health 2006/07

2.3 Hospital Services

• Managing build and commissioning schedule for new Stobhill and Victoria hospitals
• Preparing Outline Business Case for next stage of modernising hospital programme at Southern and for children’s hospital
• Taking forward transport strategy to enable patient access
• Managing admissions, e.g. A&E streaming, referral management
2. Delivering for Health 2006/07

2.4 Workforce

• Fulfilling Agenda for Change obligations
• Refining our workforce planning and plans in light of Executive comments
• Implementing new contracts, productivity and job planning
• Working for Health to improve job access
2. Delivering for Health 2006/07

2.5 Meeting Local Development Plan and Other Performance Targets

- Acute waiting times ahead of schedule at June:
  - 25% for outpatients
  - 23% for inpatients/day cases

- Other targets, e.g. smoking, breastfeeding cancer waiting times, multiple emergency admissions and absence more challenging

- Other Delivering for Health milestones achieved

- Community Health Index number compliance:
  - 91% in Greater Glasgow
  - 95% in Clyde
2. Delivering for Health 2006/07

2.6 Clyde

- Overhaul Acute Services Plan - initial phase, end August 2006
- Develop strategies for mental health and older people’s services by December 2006
- Draw together all service plans into a forward financial plan, including a detailed Recovery Plan, by December 2006
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Beatson West of Scotland Cancer Centre

Some Facts

• Costs £100million plus £5M from charities

• Based on the Gartnavel Hospitals site

• Replaces existing facilities at the Western Infirmary, Glasgow Royal Infirmary and Gartnavel General Hospital

• Covers approximately 22,000m² (40% more space than current facilities)

• Building on five storeys with more than 1000 rooms, 171 inpatient beds (for people staying overnight) and 45 day case places (for day treatments)

• Will employ around 800 staff
Beatson West of Scotland Cancer Centre

Some More Facts

13,000 new items of equipment ordered from paper towels and computers to state-of-the-art scanning equipment, image guided radiotherapy and linear accelerators

Houses a national centre and regional unit for bone marrow transplant and North Glasgow haemato-oncology (blood cancers) ward; a patient and family information service; clinical trial and research space

Incorporates

- New £500,000 Friends of the Beatson complementary therapy centre, the RelaxStation
- A specially designed teen cancer unit funded by Teenage Cancer Trust

Attention to detail in design, colour co-ordination, artwork and landscaping to make new Beatson feel more welcoming and pleasant for patients and staff – much funded by MacMillian Cancer Relief
New Beatson Timeline

September 2006 - construction completion

October 2006 - the commissioning stage to get the new Beatson ready for occupation

January 2007 - staff and patients start the move into the new building

Mid 2007 - regional PET-CT and cyclotron unit open

Later in 2007 - the new Beatson is officially opened
Delivering better health

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New Beatson

Outpatients

Ward B4
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